

**PRESS RELEASE**

*Meeting of the Board of Directors*

**PIAGGIO GROUP APPROVES  
2007 DRAFT FINANCIAL STATEMENTS**

- **NET SALES €1,692.1 MLN (+5.3% YoY)**
- **EBITDA €226.1 MLN, 13.4% OF NET SALES (+10.8% YoY)**
  - **OPERATING PROFIT €136.6 MLN (+19.6% YoY)**
  - **PROFIT BEFORE TAX €103.5 MLN (+17.3% YoY)**
  - **NET PROFIT €60 MLN AFTER TAX OF €43.5 MLN  
(2006 net profit €70.3 MLN after tax of €17.9 MLN)**
- **NET DEBT DOWN TO €269.8 MLN FROM €318 MLN AT THE  
END OF 2006**
  
- **PIAGGIO & C. S.p.A.: NET PROFIT €64.5 MLN, PROPOSED  
DIVIDEND OF €0.06 PER SHARE**

*Milan, 7 March 2008* – At a meeting today in Milan chaired by Roberto Colaninno, the Board of Directors of Piaggio & C. S.p.A. examined and approved the 2007 draft financial statements to be presented to the Shareholders' Meeting convened for 28 April and 7 May on first and second call respectively.

During 2007 the Piaggio Group strengthened the enhancement of all its brands by launching new scooters and motorcycles—including the first Aprilia 750cc and 850cc motorcycles with engines designed and produced entirely by the Group—and maintained its focus on technological innovation, developing environment-friendly engines with low emissions and fuel consumption. It reported growth in all lines of business over the year.

The Group also laid the bases for a decisive new phase of expansion in its international industrial and commercial operations.

In this connection, with a view to boosting the Group's position in Asia, towards the end of 2007 construction work began in Vietnam on the new Vespa production plant, which expects to begin production at the end of 2009, and in India on a new facility in Baramati where the subsidiary Piaggio Vehicles Private Limited ("PVPL") operates, to begin production of diesel engines at the end of 2009.

In 2007 the Piaggio Group reported worldwide sales of 708,500 vehicles (scooters, motorcycles and three/four-wheel commercial vehicles), an improvement of 4.1% over 680,700 vehicles in 2006.





flow performance, which financed investments for € 91.7 million, the buy-back of 7,340,000 own shares under the 2007-2009 incentives plan and dividend payouts.

**Shareholders' equity** at 31 December 2007 totalled € 471.4 million, compared with € 438.7 million at 31 December 2006.

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### **Events after 31 December 2007**

On 1 January 2008, the Group formed the new Commercial Vehicles Division to manage its worldwide industrial and marketing operations in the light transport vehicles business (Ape, Porter and Quargo product ranges).

On 22 January 2008 the Group illustrated its strategic guidelines for expansion in Asia, in particular:

- an industrial cooperation agreement with Daihatsu for the supply of 1,300cc petrol engines and transmissions for vehicles in the current Porter range, and development of further cooperation for Daihatsu to supply parts, components and assemblies for the new vehicles in the Porter and Quargo ranges equipped with the new diesel and turbodiesel engines to be manufactured in India by the PVPL subsidiary;
- an 8-year industrial cooperation agreement with Greaves, which, at constant prices, is to supply PVPL with the GL 400 BSII monocylinder diesel engine until 2009 and the new G 435 BSIII monocylinder diesel engine as from 2010, when the Bharat III emissions laws come into force in India.

### **Outlook**

During 2008 the Piaggio Group will focus on continuous improvement of competitiveness in all lines of business and markets.

Quality, product cost and productivity will be the drivers for 2008, with management taking action to boost three/four-wheel commercial vehicle sales in India and re-launch the three/four-wheel commercial vehicle business in Europe with the formation of the Commercial Vehicles Division. Other priorities will be the re-launch of Moto Guzzi and consolidation of the scooter sector in Europe and America.

With the completion of the Aprilia motorcycle range, the Group intends to improve its positioning in this segment and simultaneously build its international market presence.

The investment plan will target development of new vehicles, hybrid engines and construction of the new facilities in Vietnam and India.



**PIAGGIO GROUP – CONSOLIDATED SCHEDULES  
INCOME STATEMENT**

In thousands of euro	Note	2007	2006	Change
<b>Net sales</b>	4	<b>1,692,126</b>	<b>1,607,412</b>	<b>84,714</b>
<i>of which vs related parties</i>	1		30	(29)
Cost of materials	5	1,020,442	946,528	73,914
<i>of which vs related parties</i>		51,202	35,610	15,592
Cost of services and use of third-party assets	6	303,560	323,073	(19,513)
<i>of which vs related parties</i>		1,394	4,659	(3,265)
<i>of which for non-recurring operations</i>			10,276	(10,276)
Employee expenses	7	237,754	236,168	1,586
Depreciation property, plant and equipment	8	39,802	40,225	(423)
Amortisation intangible assets	8	49,724	49,557	167
Other operating income	9	127,487	128,741	(1,254)
<i>of which vs related parties</i>		4,417	1,762	2,655
Other operating expense	10	31,754	26,378	5,376
<i>of which vs related parties</i>	14		36	(22)
<b>Operating profit</b>		<b>136,577</b>	<b>114,224</b>	<b>22,353</b>
Share of result of associates		79	(17)	96
Finance income	11	17,552	15,476	2,076
Finance expense	11	(50,679)	(41,445)	(9,234)
<i>of which vs related parties</i>			0	0
<b>Profit before tax</b>		<b>103,529</b>	<b>88,238</b>	<b>15,291</b>
Income tax expense	12	43,527	17,893	25,634
<b>Result from on-going operations</b>		<b>60,002</b>	<b>70,345</b>	<b>(10,343)</b>
<b>Discontinued operations:</b>				
Profit or loss from discontinued operations	13		0	0
<b>Consolidated net profit</b>		<b>60,002</b>	<b>70,345</b>	<b>(10,343)</b>
<b>Attributable to:</b>				
Equity holders of the parent		59,561	69,976	(10,415)
Minority interests		441	369	72
Earnings per share (in €)	14	0.15	0.18	(0.03)
Diluted earnings per share (in €)	14	0.14	0.17	(0.01)

**BALANCE SHEET**

In thousands of euro	Note	At 31 December 2007	At 31 December 2006	Change
<b>ASSETS</b>				
<b>Non-current assets</b>				
Intangible assets	15	637,535	630,316	7,219
Property, plant and equipment	16	248,595	256,966	(8,371)
Investment property	17			0
Equity investments	18	725	754	(29)
Other financial assets	19	235	240	(5)
<i>of which vs related parties</i>			63	(63)
Non-current tax receivables	20	7,821	7,716	105
Deferred tax assets	21	33,532	46,742	(13,210)
Trade receivables	22	0	174	(174)
Other receivables	23	8,877	6,402	2,475
<i>of which vs related parties</i>		830	803	27
<b>Total non-current assets</b>		<b>937,320</b>	<b>949,310</b>	<b>(11,990)</b>
<b>Assets held for sale</b>	27			<b>0</b>
<b>Current assets</b>				
Trade receivables	22	121,412	137,187	(15,775)
<i>of which vs related parties</i>		1,122	1,106	16
Other receivables	23	20,345	33,417	(13,072)
<i>of which vs related parties</i>		1,562	3,579	(2,017)
Current tax receivables	20	19,621	35,383	(15,762)
Inventories	24	225,529	233,306	(7,777)
Other financial assets	25	18,418	11,866	6,552
<i>of which vs related parties</i>		58	30	28
Cash and cash equivalents	26	101,334	68,857	32,477
<b>Total current assets</b>		<b>506,659</b>	<b>520,016</b>	<b>(13,357)</b>
<b>TOTAL ASSETS</b>		<b>1,443,979</b>	<b>1,469,326</b>	<b>(25,347)</b>

In thousands of euro	Note	At 31 December 2007	At 31 December 2006	Change
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>				
<b>Shareholders' equity</b>				
Share capital and reserves attributable to equity holders of parent	28	470,397	438,091	32,306
Share capital and reserves attributable to minority interests	28	1,050	607	443
<b>Total shareholders' equity</b>		<b>471,447</b>	<b>438,698</b>	<b>32,749</b>
<b>Non-current liabilities</b>				
Borrowings due after one year	29	322,921	355,935	(33,014)
<i>of which vs related parties</i>			0	
Trade payables	30		0	0
Pension funds and employee benefits	33	62,204	78,148	(15,944)
Other non-current provisions	31	19,969	21,906	(1,937)
Non-current tax payables	34		188	(188)
Other long-term payables	35	20,746	17,499	3,247
Deferred tax liabilities	32	39,087	34,822	4,265
<b>Total non-current liabilities</b>		<b>464,927</b>	<b>508,498</b>	<b>(43,571)</b>
<b>Current liabilities</b>				
Borrowings due within one year	29	66,614	42,794	23,820
Trade payables	30	347,460	394,709	(47,249)
<i>of which vs related parties</i>		4,781	10,225	(5,444)
Tax liabilities	34	9,683	15,375	(5,692)
Other current liabilities	35	59,662	52,370	7,292
<i>of which vs related parties</i>		180	156	24
Current portion of other non-current provisions	31	23,759	16,882	6,877
<b>Total current liabilities</b>		<b>507,178</b>	<b>522,130</b>	<b>(14,952)</b>
<b>TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES</b>		<b>1,443,979</b>	<b>1,469,326</b>	<b>(25,347)</b>

**PIAGGIO & C. S.p.A.  
INCOME STATEMENT**

In thousands of euro	Note	2007	2006	Change
<b>Net sales</b>	4	<b>1,330,127</b>	<b>1,216,161</b>	<b>113,966</b>
<i>Of which vs related parties</i>			422,758	-422,758
Cost of materials	5	750,134	703,335	46,799
<i>Of which vs related parties</i>			72,705	-72,705
Cost of services and use of third-party assets	6	272,480	245,192	27,288
<i>Of which vs related parties</i>			19,811	-19,811
<i>Of which for non-recurring operations</i>		0	10,231	-10,231
Employee expenses	7	182,643	186,352	-3,709
<i>Of which vs related parties</i>			39	-39
<i>Of which for non-recurring operations</i>		0	0	0
Depreciation property, plant and equipment	8	31,132	31,990	-858
Amortisation intangible assets	8	40,462	37,994	2,468
Other operating income	9	75,368	79,121	-3,753
<i>Of which vs related parties</i>			11,790	-11,790
<i>Of which for non-recurring operations</i>			0	0
Other operating expense	10	23,113	18,779	4,334
<i>Of which vs related parties</i>			36	-36
<b>Operating profit</b>		<b>105,531</b>	<b>71,640</b>	<b>33,891</b>
Share of result of associates	11	13,100	19,640	-6,540
Finance income	12	20,988	15,534	5,454
<i>Of which vs related parties</i>			2,217	-2,217
Finance expense	12	48,417	39,028	9,389
<i>Of which vs related parties</i>			17,257	-17,257
<b>Profit before tax</b>		<b>91,202</b>	<b>67,786</b>	<b>23,416</b>
Income tax expense	13	26,732	-3,220	29,952
<b>Result from on-going operations</b>		<b>64,470</b>	<b>71,006</b>	<b>-6,536</b>
<b>Discontinued operations:</b>				
<b>Profit or loss from discontinued operations</b>	14	0		
<b>Net profit</b>		<b>64,470</b>	<b>71,006</b>	<b>-6,536</b>



<b>Earnings per share (in €)</b>	15	<b>0.19</b>
<b>Diluted earnings per share (in €)</b>	15	<b>0.17</b>

## BALANCE SHEET

In thousands of euro	Note	At 31 December 2007	At 31 December 2006	Change
<b>ASSETS</b>				
<b>Non-current assets</b>				
Intangible assets	16	484,744	479,804	4,940
Property, plant and equipment	17	179,282	188,911	-9,629
Investment property	18	0	0	0
Equity investments	19	100,012	92,797	7,215
Other financial assets	20	24,225	27,730	-3,505
			<i>Of which vs related parties</i>	
Non-current tax receivables	21	7,425	7,089	336
Deferred tax assets	22	16,206	29,996	-13,790
Trade and other receivables	23	2,664	4,393	-1,729
		<i>Of which vs related parties</i>	390	363
<b>Total non-current assets</b>		<b>814,559</b>	<b>830,720</b>	<b>-16,161</b>
<b>Assets held for sale</b>	28		<b>0</b>	
<b>Current assets</b>				
Trade and other receivables	24	181,858	217,529	-35,671
			<i>Of which vs related parties</i>	120,708
Current tax receivables	21	2,596	25,013	-22,417
Inventories	25	154,004	171,585	-17,581
Other financial assets	26	13,832	32,763	-18,931
		<i>Of which vs related parties</i>	13,396	32,332
Cash and cash equivalents	27	87,307	35,654	51,653
<b>Total current assets</b>		<b>439,596</b>	<b>482,544</b>	<b>-42,948</b>
<b>TOTAL ASSETS</b>		<b>1,254,155</b>	<b>1,313,264</b>	<b>-59,511</b>

In thousands of euro	Note	At 31 December 2007	At 31 December 2006	Change
<b>LIABILITIES AND SHAREHOLDERS' EQUITY</b>				
<b>Shareholders' equity</b>				
Share capital	29	202,124	203,170	-1,046
Share premium reserve	29	3,493	32,961	-29,468
Legal reserve	29	4,273	723	3,550
Other reserves	29	82,547	76,710	5,837
Retained earnings (Accumulated losses)	29	32,562	-34,707	67,269
Profit (Loss) for the period	29	64,470	71,006	-6,536
<b>Total shareholders' equity</b>		<b>389,469</b>	<b>349,863</b>	<b>39,606</b>
<b>Non-current liabilities</b>				
Borrowings due after one year	30	313,421	345,775	-32,354
<i>Of which vs related parties</i>		<i>145,374</i>	<i>144,624</i>	<i>750</i>
Trade and other non-current payables	31	13,712	14,876	-1,164
Employee pension funds and benefits	34	57,575	72,750	-15,175
Other non-current provisions	32	25,510	20,936	4,574
Deferred tax liabilities	33	30,042	26,963	3,079
<b>Total non-current liabilities</b>		<b>440,260</b>	<b>481,300</b>	<b>-41,040</b>
<b>Current liabilities</b>				
Borrowings due within one year	30	55,937	21,740	34,197
<i>Of which vs related parties</i>			<i>508</i>	<i>-508</i>
Trade payables	31	286,349	332,530	-46,181
<i>Of which vs related parties</i>			<i>28,955</i>	<i>-28,955</i>
Tax liabilities	35	6,445	8,385	-1,940
Other current liabilities	36	63,574	108,519	-44,945
<i>Of which vs related parties</i>			<i>70,628</i>	<i>-70,628</i>
Current portion of other non-current provisions	32	12,121	10,927	1,194
<b>Total current liabilities</b>		<b>424,426</b>	<b>482,101</b>	<b>-57,675</b>
<b>TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES</b>		<b>1,254,155</b>	<b>1,313,264</b>	<b>-59,111</b>

## Glossary

**Industrial gross margin:** “Net sales” minus “Cost of sales” for the period. “Cost of sales” comprises: Cost of materials (direct and consumables), Additional purchase costs (transport incoming materials, customs, handling, warehousing), Staff costs for direct and indirect manpower and related expenses, Third-party machinings, Energy, Depreciation of property, plant and equipment and industrial equipment, External maintenance and cleaning costs net of recovery of costs recharged to suppliers.

**EBITDA:** “Operating profit” gross of amortisation of intangible assets and depreciation of property, plant and equipment as reflected on the face of the income statement

**Operating expense:** staff costs, cost of services and use of third-party assets, and operating costs net of operating income not included in the industrial gross margin. Operating expense also includes amortisation and depreciation not included in industrial gross margin.

**Working capital** net sum of: Current and non-current trade and other receivables, Inventories, Trade and other non-current payables and Current trade payables, Other receivables (Current and non-current tax receivables, Deferred tax assets) and Other Liabilities (Tax liabilities and Other current liabilities)

**Property, plant and equipment, net:** Property, plant and equipment and industrial equipment, net of accumulated depreciation, plus assets held for sale,

**Intangible assets, net:** capitalised development costs, costs for patents and knowhow, goodwill arising from Group internal mergers/acquisitions

**Non-current financial assets:** Equity investments, Other non-current financial assets and any portion of Guarantee deposits reflected in Other current financial assets

**Provisions:** Pension funds and employee benefits, Other non-current provisions, Current portion of other non-current provisions, Deferred tax liabilities.

**Net financial position:** Medium/long-term financial liabilities, Short-term financial liabilities less Short-term financial assets and less cash and cash equivalents.