

Piaggio & C. S.p.A.

Explanatory Memorandum

Report on Remuneration Policy and Compensation Paid pursuant to article 123-ter
Legislative Decree 58/1998.
Related and consequent resolutions.

Dear Shareholders,

The Board of Directors of your Company has convened you to the Shareholders' Meeting to present the Report on the remuneration policy and compensation paid ("**Report on Remuneration**" or "**Report**") prepared pursuant to Article 123-*ter* of Legislative Decree No. 58 of 24 February 1998 ("**Consolidated Law on Finance**") and Article 84-*quater* of the CONSOB regulation adopted by resolution No. 11971 of 14 May 1999 ("**Issuers' Regulation**") and prepared in accordance with Annex 3A, Schedule 7-*bis* of the same Issuers' Regulation.

The Remuneration Report is divided into the following sections:

(a) Section I – in accordance with Article 123-*ter* of the Consolidated Law on Finance and Article 9-*bis* of the Directive – illustrates the Company's policy on the remuneration of the members of the board of directors, general managers and key management personnel (if appointed) and of the members of the Company's control body, taking into account the governance system adopted by the Company as well as the procedures used for the adoption, review and implementation of such policy, including the measures aimed at avoiding or managing possible conflicts of interest.

In addition, pursuant to Article 84-quater, paragraph 2-bis, of the Issuers' Regulations, the remuneration policy described in Section I of the Report:

- indicates how it contributes to the Company's business strategy, long-term interests and sustainability, and is determined by taking into account the remuneration and working conditions of the Company's employees;
- defines the different components of remuneration that may be awarded; where variable remuneration is awarded, establish clear, comprehensive and differentiated criteria for the award of such remuneration, based on financial and non-financial performance objectives, where appropriate taking into account CSR-related criteria;
- specifies the elements of the policy from which in the event of exceptional circumstances indicated in art. 123-*ter*, paragraph 3-*bis*, of the TUF it is possible to temporarily deviate as well as the procedural conditions under which the derogation may be applied, without prejudice to the provisions of Consob Regulation no. 17221/2010 on related party transactions;
- (b) Section II contains the individual remuneration for directors, members of the board of statutory auditors and general managers and in aggregate form for key managers (where appointed):
 - it provides an adequate, clear and understandable representation of each of the items that
 make up the remuneration, including benefits in the event of termination of office or
 termination of employment (if any), highlighting their compliance with the Company's
 remuneration policy for the year in question and the ways in which remuneration
 contributes to the Company's long-term results;

it illustrates in detail the remuneration paid in the reporting year for whatever reason and in whatever form by the Company and its subsidiaries or associates.

Moreover, Section II contains information on the equity investments held, in the issuer and its subsidiaries, by members of the administration and control bodies, senior managers and other key managers (where appointed), as well as their not-legally-separated spouses and children (minors), directly or via subsidiaries, trusts or intermediaries, in accordance with the provisions of Article 84-quater of the Consob Regulation on Issuers.

The following should be noted:

- the remuneration policy, as described in Section I of the Report, amends the remuneration policy approved by the Ordinary Shareholders' Meeting of the Company of 17 April 2024, in order to include certain clarifications with particular reference to the variable component of the remuneration of the executive directors, with regard, among other things, to the related sustainability objective;
- Section II of the Report, as it relates to the financial year 2024, contains a summary of the remuneration attributed to the members of the company boards in office during the reference year.

The Remuneration Report will be made available to the public at the Company's head office, on the Company's website www.piaggiogroup.com (Governance/Shareholders' Meetings), and through the authorised storage system "eMarket STORAGE", at www.emarketstorage.it - at least twenty-one days prior to the date of the Shareholders' Meeting convened on first call.

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Shareholders are reminded that, in accordance with art. 123-ter, paragraph 3-bis of the Consolidated Law on Finance, they will be called upon to vote for or against Section I of the Remuneration Report, by binding resolution in accordance with art. 123-ter, paragraph 3-ter of the Consolidated Law on Finance.

The Shareholders will also be called upon, pursuant to Article 123-ter, paragraph 6, of the TUF, to resolve on Section II of the Remuneration Report, with a non-binding resolution. The result of the vote will be made available to the public within the legal deadline pursuant to articles 123-ter, paragraph 6, and 125-quater, paragraph 2, of the Consolidated Law on Finance.

We therefore propose for your approval the following draft resolutions:

-First resolution-

"The Ordinary Shareholders' Meeting of Piaggio & C. S.p.A., having examined the report of the Board of Directors drawn up in accordance with article 123-ter of Legislative Decree no. 58/1998, for the purposes established by paragraph 3-ter of the said law, and therefore with binding resolution,

RESOLVES

- to approve the first section of the Report on Remuneration Policy and Remuneration Paid, prepared in accordance with article 123-ter of Legislative Decree no. 58/1998 and other applicable regulations."

-Second resolution-

"The Ordinary Shareholders' Meeting of Piaggio & C. S.p.A., having examined the report of the Board of Directors drawn up in accordance with article 123-ter of Legislative Decree no. 58/1998, for the purposes established by paragraph 6 of the said law, and therefore with non-binding resolution,

RESOLVES

- to approve the second section of the Report on Remuneration Policy and Remuneration Paid, prepared in accordance with article 123-ter of Legislative Decree no. 58/1998 and other applicable regulations."

Pontedera, 4 March 2025

For the Board of Directors

The Chairman (Matteo Colaninno)